



Making it Worse: A Case Study in Failed Transitions to 401(k) Plans

Politicians who spent years underfunding public pension systems sometimes try to solve the debt problems they created by switching to a privatized, 401(K)-style defined contribution system. Such a switch usually causes more problems than it solves. Independent actuaries have long warned that switching from a defined benefit plan to a 401(k)-style plan will result in transition costs ranging from *hundreds of millions* to *billions of dollars* while retiring workers into poverty.

Any time you close a defined benefit plan, you cut off a critical revenue stream – new employees paying into the system. As a result, you increase the debt and costs to taxpayers. Below is a case study of states that have moved to a defined contribution plan and whose taxpayers have suffered the consequences.

Alaska

In 2006, Alaska moved all new teachers and state employees from the traditional pension plan to a defined contribution plan in an effort to curb the pension system's \$5.7 billion unfunded liability. At the time, Governor Murkowski said that the change will "[stop the so-called bleeding.](#)"

By 2014, the unfunded liability *had doubled to \$11.9 billion*. [The switch was a mistake, says Rep. Mike Hawker, R-Anchorage](#): "I very much was concerned when we closed our retirement systems and went to a defined-contribution that by closing those systems we were going to find ourselves in the position we are in today, which was ultimately having to step in with a significant financial bailout."

During the 2014 session, the Alaska Legislature was forced to infuse the pension system with an additional \$3 billion, and extend the amortization period from 15 to 30 years. The amortization extension [could cost Alaska taxpayers an additional \\$2.5 billion](#).

West Virginia

In 1991, West Virginia moved its teachers from a traditional pension plan to a defined contribution plan. By 2003, the Teacher's Retirement System (TRS) [hit the rock bottom funding ratio of 18%, the lowest level for any public plan for a broad group of employees](#).

By 2005, the situation was critical. TRS [was paying benefits to two retired teachers for every one active member still paying into the fund](#). West Virginia actuaries [projected that the state could save \\$1.2 billion savings in the first 30 years by returning to a defined benefit plan](#). After approval from the legislature and the governor, more than 80 percent of eligible teachers voted to return to the traditional pension system. TRS is now funded at 58 percent – closing more than half the funding gap in nine years.

Michigan

Despite a managing a healthy fund, Michigan closed its pension system and began enrolling all new state employees in a 401(k)-type plan in 1997. Since then, the system has suffered, with unfunded liabilities skyrocketing from [\\$697 million in 1997](#) to [\\$5.4 billion in fiscal year 2012](#). The funding status of the plan dropped from a healthy [92 percent](#) to [60.3 percent](#).